The independent nonprofit that saves, preserves, and shares New Hampshire history.
I cannot begin this column without offering my heartfelt thanks to all of you, our members and donors, for your generosity. The Society would not be approaching its 200th birthday without the ongoing philanthropy and interest of our members and friends down through the years.

The past year was eventful. We opened beautiful new gallery space, the Governor John McLane Gallery, on our second floor. This gallery is devoted to the display of paintings from our fine collection of White Mountain landscape art. Its opening exhibition, *White Mountains in the Parlor: The Art of Bringing Nature Indoors*, displays 36 landscape paintings from our permanent collection—if you have not yet seen it, I commend it to you. At the opposite end of our upper level, in the main gallery, the popular exhibition *Discovering New Hampshire* continues to delight and inform adult and school audiences.

Speaking of school-age audiences, this past year once again the Society presented its educational programming on New Hampshire history to more than 10,000 young people. In addition, last fall we received foundation grants to underwrite the development of a refreshed New Hampshire history curriculum. This will update the widely admired history curriculum created by the Society in the 1990s and will be made available to schools throughout the state.

Revitalizing the curriculum is part of a broader initiative we have undertaken with partner organizations to address the issue of history and civics literacy. Our concerns are prompted by the precipitous decline in historical knowledge that we have observed among our student visitors over the past few years. Many students on school field trips to the Society do not know what country America fought against during the Revolutionary War; in fact, they cannot list in correct chronological order the American Revolution, the Civil War, and World War II. There has been a gradual crowding out of classroom time and attention devoted to social studies, history, and civics, due in part to the demands of “No Child Left Behind” and other similar educational reforms.

To help address this growing crisis, we have been meeting during the past year with other organizations who share our concern—the New Hampshire Bar Association, the New Hampshire Institute for Civics Education, New Hampshire Humanities, the New Hampshire Charitable Foundation, and the State Board of Education—to see what can be done. My expectation is that the Society will play a leading role in the plans that emerge. Our board of trustees will be considering recommendations from our staff in the near future, and I look forward to sharing the resulting plan with our membership.
Collaboration has been a theme in other areas of the Society’s work as well. We continued to expand the number of New Hampshire History Network partners and to increase the number of collection items featured in the Network. A jointly sponsored trip with the New Hampshire Preservation Alliance last fall introduced members to Star Island, one of the Isles of Shoals, a destination with a rich history in a delightful setting. And, as always, our full slate of public programs included author talks, collection highlights talks, our annual spring lecture series, and workshops for genealogists and those working with local historical societies.

Each year we build our collections in interesting and important ways. In fiscal year 2016 we added 197 museum objects, 169 books and pamphlets, and 119 archival collections and items. Some noteworthy examples include an assortment of memorabilia from Salem’s Rockingham Park, the celebrated racetrack that had its heyday in the mid-1900s; the Civil War chapeau-de-bras (uniform hat), epaulets, and saber sling of Portsmouth’s General Fitz-John Porter; and a Boston and Maine Railroad time recording clock, an object that helps tell the story of the railroad in the early 1900s.

Our collections have been entrusted to us in perpetuity. When items come to us, their care involves cataloging and documentation, as well as safe storage in a climate-controlled environment. Often, care also involves conservation: the process of stabilizing, repairing, and restoring items that may have come to us in a compromised condition. One such conservation project during the past year was that of a ship’s passport granted to the schooner Almira of Portsmouth, signed by President Thomas Jefferson and Secretary of State James Madison. The passport was donated by Society member Edith Tucker, who also contributed funds to conserve the document. Conservation treatment included humidification to flatten the document, the repair of tears and holes, and extensive cleaning.

All of the activity described above costs money, and I am pleased to report that the Society’s financial base remains strong. In the 2016 fiscal year we had revenues of $1,702,677 and expenses (excluding depreciation) of $1,743,341, producing a modest operating deficit of $40,664. Our results were helped by investment gains in our endowment and higher rental income from our commercial real estate, and were hurt by lower revenues from gifts, grants, and fundraising. Generally our operating expenses were well controlled. We received a “clean opinion” from our outside auditors again this year. Anyone interested in looking at our financials in more detail can find them posted on our website.

On behalf of all of us at the Society, our profound thanks for your support.

Bill Dunlap
President
Gifts to the annual fund, capital campaign, and program-specific projects are vital to the Society’s work to save, preserve, and share New Hampshire’s history. The Society is grateful to all of its members and supporters, including these leadership donors.

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Consecutive years of Leaders Circle membership are acknowledged as follows:
- § 20+ years
- ‡ 15+ years
- † 10+ years
- * 5+ years

To become a member of the Leaders Circle, please contact Stephanie McCusker at 603-856-0607 or smccusker@nhhistory.org, or join online at nhhistory.org.
ANNUAL FUND SUPPORT

Gifts to the annual fund support day-to-day operations and are vital to the Society’s ongoing work to save, preserve, and share New Hampshire history. Gifts acknowledged below were made between October 1, 2015, and September 30, 2016. A symbol (♦) identifies donors who have passed away since the time of their gift.

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The recent conservation of The Old School House (100 Years) Chesterfield, N.H., by John L. Tyler (1826–1909), helps ensure an extended life for the 1877 work. The artist made the pen-and-ink drawing from his memories of the one-room schoolhouse and noted in the caption that he “learned his A.B.C. within its walls.” New Hampshire Historical Society, gift of Roma L. Milnor Shideler.
In 2016 the Society completed a two-year project to research, catalog, and produce high-quality digital images of more than 1,700 items in the textile collection. The initiative, funded by a grant from the Institute of Museum and Library Services, enabled staff members to reexamine collection objects in order to build knowledge about the items and to set priorities for their ongoing care and conservation. Resulting information about samplers, flags, banners, and quilts is now accessible through the Society’s online collections catalog, as are the accompanying images.

At left, an 1884 quilt made by Abigail Edgerly Cotton (1807–93) of Holderness incorporates a variety of materials and techniques (including embroidered, appliquéd, painted, and woven designs). New Hampshire Historical Society, gift of the Morrison family.
A Society collaboration with the New Hampshire Preservation Alliance resulted in a day-long trip to Star Island for members and guests in September 2016. Participants visited the historic Oceanic Hotel (pictured above), shared a traditional hotel dining experience, enjoyed lectures and tours of the island and its buildings, and learned more about the island’s history and ongoing preservation efforts.
## Annual Fund Support

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## Life Members
![](https://newhampshirehistorical.org/assets/images/life-members.png)

*Life members invest their membership contributions in the endowment of the New Hampshire Historical Society, creating income to support their lifetime member benefits while also contributing to the long-term stability of the Society. To become a life member, visit nhhistory.org or call 603-856-0621.*
The Society’s educational programming reaches more than 10,000 students annually. This work has become more critical in recent years, as the Society’s teachers have observed a decline in civics, social studies, and history literacy. This year the Society initiated collaborations with a number of statewide organizations that share its commitment to providing resources and training to New Hampshire educators within these fields.
In 2016 the Society purchased this undated label for Amoskeag Plaid Cheviot fabric produced by the Amoskeag Manufacturing Company. The printed paper label features an image of two people working at a mill and the Latin phrase “Labor, Omnia, Vincit,” which translates to “Work conquers all.”

**TRIBUTE GIFTS**

Tribute gifts honor the memory or achievements of individuals who have made an impact on the Society or its members. Gifts acknowledged below were made between October 1, 2015, and September 30, 2016.

**IN MEMORY OF CONRAD B. DESMARAIRES**
Philip C. & Marylou T. Desmarais

**IN HONOR OF BILL DUNLAP**
Charles G. & Barbara H. Bickford

**IN HONOR OF DONNA-BELLE GARVIN**
Kathryn Grover
B&J Rosenfield Family Fund

**IN MEMORY OF DOUGLAS K. MACDONALD**
Anne E. Macdonald & Sean M. Fisher

**IN MEMORY OF BYRON H. MEADER JR.**
Prudence Pease Meader

**IN MEMORY OF JETTA SMITH**
Nancy S. Smith

**IN MEMORY OF ELEANOR H. STARK**
Win H. & Mary E. Robinson

**BUSINESS PARTNERS**

Business partners within and beyond the state provide support for the Society’s operational and project-based work.

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Gifts of $5,000 or greater

Granite Investment Advisors
Nathan Wechsler & Company, PA
New Hampshire Distributors, LLC
Silvertex, Inc.
Swenson Granite Works

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Meredith Village Savings Bank
Milestone Engineering & Construction
Puritan Capital

**BUSINESS FELLOWS**
Gifts of $1,000 or greater

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Johnny Prescott & Son Oil Co.
Merrimack County Savings Bank
Rowley Agency

**BUSINESS PATRONS**
Gifts of $500 or greater

Colby Hill Inn
Inn at Valley Farms
Mill Falls at the Lake
Mountain View Grand Resort and Spa
Northeast Delta Dental
Omni Mount Washington Resort
R&T Electric, Inc.
Sanel Auto Parts Co.
Star Island Corporation

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LandVest
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Mason + Rich, PA
Mount Washington Cog Railway
Northeast Document Conservation Center
Sulloway & Hollis, PLLC
Vintage Kitchens

**TRUSTS**

Trusts acknowledged here represent externally managed planned gifts that provide continuing support to the Society.

Robert P. Hubbard Fund
Benjamin A. Kimball Trust
Charles A. Watson Jr. Fund
for the New Hampshire Historical Society

**MATCHING GIFTS**

Matching gifts received between October 1, 2015, and September 30, 2016, from these companies extended the impact of employees’ giving.

Aetna Foundation, Inc.
CA Technologies
Chevron Humankind Program
Eversource Matching Grants Program
ExxonMobil Foundation
FM Global
IBM Corporation
Lincoln Financial Foundation
Premier, Inc.
Verizon Foundation
Edward & Julia Tuck Society

The Edward & Julia Tuck Society recognizes those who have included the New Hampshire Historical Society in their estate plans. Emeritus members have passed away since establishing their planned gifts but continue to have a lasting impact on the Society’s work. To discuss making a planned gift to the Society, please contact Stephanie McCusker at 603-856-0607 or smcusker@nhhistory.org.

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Pamela Weeks  
Robert O. & Jill Wilson

The Edward & Julia Tuck Society honors the legacy of Edward Tuck (1842–1938) and his wife, Julia (1850–1928), who helped ensure the Society’s long-term stability by establishing its endowment and creating its landmark Park Street building. Members of the Edward & Julia Tuck Society continue to serve that legacy, leaving their own mark on the Society’s history. These watercolor portraits, painted in 1895 and attributed to Elizabeth Gardner Bouguereau (1837–1922), were a gift to the Society from the Tucks’ grand-nephew. New Hampshire Historical Society, gift of S. LeRoy French.

Gifts to the Endowment

Endowment gifts are invested in the endowment of the Society, creating income in support of the Society’s mission while also contributing to the long-term stability of the institution. Gifts acknowledged here were made between October 1, 2015, and September 30, 2016.

Leonard K. Dodge Fund
Order of the First Families of New Hampshire, 1622–80

Duncan S. McGowan Memorial Fund
George C. Corson Jr.

Perry-Dudley Family Archive & Shepard Collection Fund
Klaudia S. Shepard

Robert O. Wilson, DDS, Historical Research Fund
Andrew M. Wilson & Margaret A. Phillips

Project Support

These gifts restricted to program-specific initiatives were made between October 1, 2015, and September 30, 2016. A symbol (♦) identifies donors who have passed away since the time of their gift.

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Douglas R. Copeley & Joan E. Desmarais  
Eastern Bank Charitable Foundation  
Loudoun Sampler Guild  
New Hampshire Humanities  
NH Daughters of Founders & Patriots of America  
NH Higher Education Assistance Foundation  
Parker Nelson Trust  
Saint Anselm College  
Ann R. Symroski  
Edith M. Tucker  
Robert O. & Jill Wilson
The Better Farming Train toured New England in 1906 to promote better agricultural practices. More than 50,000 people gathered at train stops to see exhibitions and hear brief talks and demonstrations given by accompanying experts. Purchased for the Society in 2016 with support from the Katharine Prentis Murphy Fund, this oil-on-cardboard sign was posted on the train and was likely hand-painted and hand-lettered by a worker in one of the car shops of the Boston and Maine Railroad.
Images of dozens of the Society’s objects and photographs, including this stereograph of President Ulysses Grant (1822–85) visiting Mount Washington, are featured in a new exhibit on the history of the Mount Washington Cog Railway, on display at its headquarters in Bretton Woods. In this image taken by S. F. Adams on August 27, 1869, Grant and his wife, Julia Dent Grant (1826–1902), are seated center front, with their daughter, Nellie, seated before them and son Jesse leaning on his father’s left arm. Also in the group are several other persons of note, including New Hampshire Supreme Court Chief Justice Ira Perley (1799–1874), U.S. Senator George Gilman Fogg (1813–81), and New Hampshire Governor Onslow Stearns (1810–78).
**Staff Members**

Wesley G. Balla, Director of Collections & Exhibitions  
Robert W. Bermudes Jr., Editor of Historical New Hampshire  
Tom Chase, Manager of Facilities & Security  
Douglas R. Copley, Collections Manager  
Korrena Cowing, Projects Archivist  
Joan E. Desmarais, Vice President  
Braco Djulabic, Security Guard  
Timothy Dubac, Security Guard  
Elizabeth Dubrulle, Director of Education & Public Programs  
William H. Dunlap, President  
Malia Ebel, Reference Librarian/Archivist  
Bernard Fournier, Security Guard  
Paul Friday, Reference Librarian  
Sarah E. Galligan, Library Director  
Margaret Halacy, Museum Teacher  
Mitchell Hogue, Maintenance Worker/Security Guard  
Susan Kelly, Museum Teacher/Security Guard  
Bonnie Marshall, Museum Teacher  
Stephanie McCusker, Development Associate  
Barri-Lynn Medeiros, Accountant  
Ann-Marie Miller, Director of Finance  
Christopher Moore, Receptionist  
Mary Morris, Museum Teacher  
Wendy J. Olcott, Member & Visitor Services Coordinator  
Glen Ring, Museum Teacher  
Mary Seffer, Museum Teacher  
Jane Stieglitz, Museum Teacher  
Sherry Thomas, Museum Teacher  
Jennifer Walton, Education & Public Programs Coordinator  
Rudy Williams, Maintenance Worker

Used during the 1978 gubernatorial campaign of Meldrim Thomson Jr. (1912–2001), this vinyl record was produced by the Thomson for Governor Committee and offers two tracks, titled “Live Free or Die” and “Keep New Hampshire No. 1.” The sleeve lists seven of New Hampshire’s strengths, which include low taxes, a high bond rating, high Scholastic Aptitude Test scores, low unemployment, and significant acreage reserved for parks and recreation. The record was given to the Society in 2016 by Peter and Susan Rotch.

**Volunteers**

Joel J. Bedor  
Robert W. Bermudes Jr.  
Michael J. Birker  
Marcia Schmidt Blaine  
Ronald P. Blais  
Deborah A. Blanchet  
W. Jeffrey Bolster  
David L. Butler  
Kristin Button  
Colin G. Calloway  
Brandon Campbell  
Robert S. Chase  
David L. Colglazier  
William N. Copeley  
Glenn K. Currie  
Jere R. Daniell  
Kia M. DeAngelis  
James L. Dimick  
Joan B. Doty  
Thomas G. Fisk  
Donna-Belle Garvin  
Christina Goodspeed  
Peter Haebler  
Dana A. Hamel  
Christopher Herr  
Kirsten Hildonen  
Aislinn Kalob  
Susan Kelly  
Susan C. Kelsch  
Stephen W. Leavenworth  
Robert Macieszki  
Inez McDermott  
Bernadette Meunier  
Frank C. Meyers  
Patricia S. Meyers  
Christopher J. Moore  
William B. Morrison  
Alice J. Noyes  
Jane C. Nylander  
Leah J. Parady  
Barbara A. Pitsch  
Regina Planchet  
Katherine Porter  
Christine Rath  
Ann Remus  
John P. Resch  
John Rule  
P. Andrew Spahr  
David R. Starbuck  
Nancy W. Stearns  
Michael C. Sununu  
Dianna G. Terrell  
Bryant F. Tolles  
Carolyn K. Tolles  
Laurel T. Ulrich  
Pamela D. VanArsdale  
R. Stuart Wallace  
Peter A. Wallner  
David H. Watters  
Sandra L. Wheeler  
Robert O. Wilson, DDS
### Statement of Activities and Changes in Net Assets  
**Year ended September 30, 2016**

#### Operating Activities

<table>
<thead>
<tr>
<th></th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Permanently Restricted</th>
<th>2016 Total</th>
<th>2015 Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>REVENUES</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contributed support</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contributions and members</td>
<td>$249,747</td>
<td>-</td>
<td>-</td>
<td>$249,747</td>
<td>$264,652</td>
</tr>
<tr>
<td>Grants, gifts, and fundraising</td>
<td>-</td>
<td>28,964</td>
<td>17,779</td>
<td>46,743</td>
<td>985,665</td>
</tr>
<tr>
<td>Contributed goods and services</td>
<td>20,571</td>
<td>-</td>
<td>-</td>
<td>20,571</td>
<td>31,181</td>
</tr>
<tr>
<td><strong>Total contributed support</strong></td>
<td>270,318</td>
<td>28,964</td>
<td>17,779</td>
<td>317,061</td>
<td>1,281,498</td>
</tr>
<tr>
<td>Earned revenues</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Earned income and special events</td>
<td>93,304</td>
<td>-</td>
<td>-</td>
<td>93,304</td>
<td>70,188</td>
</tr>
<tr>
<td>Rental income</td>
<td>529,195</td>
<td>-</td>
<td>-</td>
<td>529,195</td>
<td>385,571</td>
</tr>
<tr>
<td><strong>Total earned revenues</strong></td>
<td>622,499</td>
<td>-</td>
<td>-</td>
<td>622,499</td>
<td>455,759</td>
</tr>
<tr>
<td>Investment income</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Kimball Trust, Watson Trust, and Hubbard Trust income</td>
<td>129,729</td>
<td>-</td>
<td>-</td>
<td>129,729</td>
<td>94,171</td>
</tr>
<tr>
<td>Other investment income</td>
<td>130</td>
<td>-</td>
<td>-</td>
<td>130</td>
<td>206</td>
</tr>
<tr>
<td>Endowment spending draw in accordance with spending policy</td>
<td>329,140</td>
<td>304,118</td>
<td>-</td>
<td>633,258</td>
<td>574,084</td>
</tr>
<tr>
<td>Additional draw from board-designated funds</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>556,512</td>
</tr>
<tr>
<td>Release of current-year endowment draw for satisfaction of program restrictions</td>
<td>287,998</td>
<td>(287,998)</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total investment income</strong></td>
<td>746,997</td>
<td>16,120</td>
<td>-</td>
<td>763,117</td>
<td>1,224,973</td>
</tr>
<tr>
<td><strong>TOTAL REVENUES</strong></td>
<td>1,639,814</td>
<td>45,084</td>
<td>17,779</td>
<td>1,702,677</td>
<td>2,962,230</td>
</tr>
</tbody>
</table>

**Net assets released from restrictions:**

- For satisfaction of program restrictions: $129,677 (129,677) - - -

#### EXPENSES

<table>
<thead>
<tr>
<th>EXPENSES</th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Permanently Restricted</th>
<th>2016 Total</th>
<th>2015 Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program service expenses</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Museum</td>
<td>231,421</td>
<td>-</td>
<td>-</td>
<td>231,421</td>
<td>231,710</td>
</tr>
<tr>
<td>Education, exhibitions, and publications</td>
<td>258,467</td>
<td>-</td>
<td>-</td>
<td>258,467</td>
<td>226,921</td>
</tr>
<tr>
<td>Library</td>
<td>281,403</td>
<td>-</td>
<td>-</td>
<td>281,403</td>
<td>256,821</td>
</tr>
<tr>
<td>Museum store and visitor services</td>
<td>4,776</td>
<td>-</td>
<td>-</td>
<td>4,776</td>
<td>18,158</td>
</tr>
<tr>
<td>Buildings, grounds, and security</td>
<td>39,266</td>
<td>-</td>
<td>-</td>
<td>39,266</td>
<td>33,939</td>
</tr>
<tr>
<td><strong>Total program service expenses</strong></td>
<td>815,333</td>
<td>-</td>
<td>-</td>
<td>815,333</td>
<td>766,999</td>
</tr>
<tr>
<td>Library and museum collection items acquired by purchase</td>
<td>78,942</td>
<td>-</td>
<td>-</td>
<td>78,942</td>
<td>46,816</td>
</tr>
<tr>
<td>Supporting services and general expenses</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Membership, development, and public relations</td>
<td>292,654</td>
<td>-</td>
<td>-</td>
<td>292,654</td>
<td>203,180</td>
</tr>
<tr>
<td>Administration</td>
<td>217,988</td>
<td>-</td>
<td>-</td>
<td>217,988</td>
<td>188,239</td>
</tr>
<tr>
<td>Depreciation expense from operations</td>
<td>370,306</td>
<td>-</td>
<td>-</td>
<td>370,306</td>
<td>169,063</td>
</tr>
<tr>
<td><strong>Total supporting services and general expenses</strong></td>
<td>880,948</td>
<td>-</td>
<td>-</td>
<td>880,948</td>
<td>560,482</td>
</tr>
<tr>
<td>Rental expenses, including depreciation of $44,756</td>
<td>383,180</td>
<td>-</td>
<td>-</td>
<td>383,180</td>
<td>375,322</td>
</tr>
<tr>
<td><strong>TOTAL EXPENSES</strong></td>
<td>2,158,403</td>
<td>-</td>
<td>-</td>
<td>2,158,403</td>
<td>1,749,619</td>
</tr>
<tr>
<td><strong>Increase (decrease) in net assets from operating activities</strong></td>
<td>(388,912)</td>
<td>(84,593)</td>
<td>17,779</td>
<td>(455,726)</td>
<td>1,212,611</td>
</tr>
</tbody>
</table>

#### NON-OPERATING ACTIVITIES

<table>
<thead>
<tr>
<th>NON-OPERATING ACTIVITIES</th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Permanently Restricted</th>
<th>2016 Total</th>
<th>2015 Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Capital campaign</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Capital campaign contributions</td>
<td>-</td>
<td>101,330</td>
<td>-</td>
<td>101,330</td>
<td>477,146</td>
</tr>
<tr>
<td>Capital campaign expenses (project-related and fundraising)</td>
<td>(247,754)</td>
<td>-</td>
<td>-</td>
<td>(247,754)</td>
<td>(560,643)</td>
</tr>
<tr>
<td>Net assets released from restrictions for capital campaign expenses and reclassification of donor gift</td>
<td>816,071</td>
<td>(814,985)</td>
<td>(1,086)</td>
<td>(146,424)</td>
<td>(83,497)</td>
</tr>
<tr>
<td><strong>Net capital campaign</strong></td>
<td>568,317</td>
<td>(713,655)</td>
<td>(1,086)</td>
<td>(146,424)</td>
<td>(83,497)</td>
</tr>
<tr>
<td>Investment return</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Realized and unrealized investment gains (losses)</td>
<td>326,695</td>
<td>398,149</td>
<td>-</td>
<td>724,844</td>
<td>(910,430)</td>
</tr>
<tr>
<td>Investment expenses</td>
<td>(24,406)</td>
<td>(32,422)</td>
<td>-</td>
<td>(56,828)</td>
<td>(62,963)</td>
</tr>
<tr>
<td>Investment income</td>
<td>201,087</td>
<td>236,509</td>
<td>-</td>
<td>437,596</td>
<td>581,127</td>
</tr>
<tr>
<td>Change in present value of charitable remainder unitrust</td>
<td>-</td>
<td>(43,888)</td>
<td>-</td>
<td>(43,888)</td>
<td>(9,438)</td>
</tr>
<tr>
<td>Change in value of beneficial interest in a trust</td>
<td>-</td>
<td>9,406</td>
<td>9,406</td>
<td>9,406</td>
<td>(9,438)</td>
</tr>
<tr>
<td><strong>Total investment return</strong></td>
<td>503,376</td>
<td>558,348</td>
<td>9,406</td>
<td>1,071,130</td>
<td>(495,130)</td>
</tr>
<tr>
<td>Less endowment spending draw</td>
<td>(329,140)</td>
<td>(304,118)</td>
<td>-</td>
<td>(633,258)</td>
<td>(574,084)</td>
</tr>
<tr>
<td>Less additional draw from board-designated funds</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>(556,512)</td>
</tr>
<tr>
<td><strong>Total investment draw</strong></td>
<td>(329,140)</td>
<td>(304,118)</td>
<td>-</td>
<td>(633,258)</td>
<td>(1,130,596)</td>
</tr>
<tr>
<td><strong>Increase (decrease) in net assets from non-operating activities</strong></td>
<td>742,553</td>
<td>(459,425)</td>
<td>8,320</td>
<td>291,448</td>
<td>(1,709,223)</td>
</tr>
<tr>
<td><strong>Increase (decrease) in net assets</strong></td>
<td>353,641</td>
<td>(544,018)</td>
<td>26,099</td>
<td>(164,278)</td>
<td>(496,612)</td>
</tr>
<tr>
<td>Net assets, beginning of year</td>
<td>11,325,007</td>
<td>3,443,958</td>
<td>6,149,480</td>
<td>20,918,445</td>
<td>21,415,057</td>
</tr>
<tr>
<td>Net assets, end of year</td>
<td>$11,678,648</td>
<td>$2,899,940</td>
<td>$6,175,579</td>
<td>$20,754,167</td>
<td>$20,918,445</td>
</tr>
</tbody>
</table>